

Northeast & Caribbean Implementation Center

"New-Hampshirizing" Implementation Research

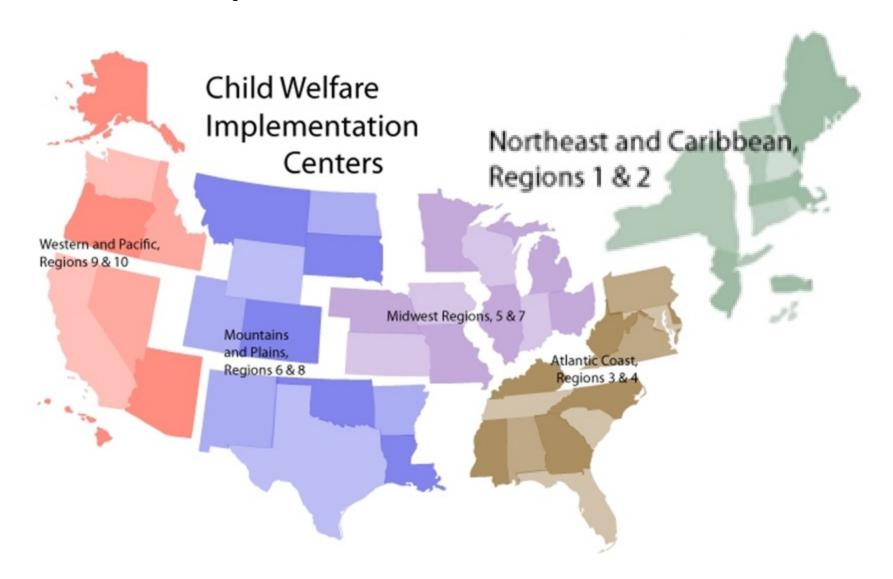
Making It Work for Your System

September 2013

Introduction

- Five Implementation Centers
- NCIC projects in Northeast
- New Hampshire Project: developing a practice model
- Child welfare field needs implementation capacity

Implementation Centers





What Are the Stages of Implementation?

Implementation:
"specified set of
activities designed
to put into practice
an activity or
program of known
dimensions." (NIRN)



Implementation Research: A Synthesis of the Literature
The National Implementation Research Network (NIRN)



What Drives Effective Implementation?



Key Themes: Culture & Context, Readiness, Relationships





Leadership

- Leadership commitment & executive sponsorship
- Adaptive issues: motivation, consensus, communication
- Technical issues: time & resources





Competency

- New ways of work taught through training & coaching
- Selection of staff to be innovators





Organization

- New systems supports & organizational processes in place
- Data system in place
- Cultural issues considered



What was the NH Experience of Implementation?

Reflections from New Hampshire



What Do Strong Projects Look Like?

- Organization/system recognizes need for change
- Project is a priority for leaders
- There are project champions
- There is a strong voice of both front line & management
- There is active management of project in place
- Staff can describe project beyond "logic model"
- There is a strong, long, and embedded project evaluation

Which drivers are most important to implementation projects at different stages of implementation?

Important Drivers over Phases of Implementation

Exploration

- Culture and Climate
- Leadership & Executive Sponsorship
- Resources
 - Stakeholder Involvement
 - Operational Details

Design/Installation

- Culture and Climate
- Resources
- Stakeholder Involvement
 - Leadership & Executive
 Sponsorship
 - Operational Details
 - Organizational Structures

Implementation

- Culture and Climate
- Resources
- Staff Competency: Training and Coaching
 - Leadership & Executive Sponsorship
 - Operational Details
 - Frequent Monitoring and Evaluation



Discussion





Closing